Profile 2024









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#### Mission

Edizione is one of the leading European industrial holding companies, wholly owned by the Benetton family.

In over 40 years of activity, Edizione has pursued an investment policy focused on driving growth at its investee companies, above all by supporting their international expansion.

Edizione stands out in the market due to its ability to integrate entrepreneurial expertise and strong financial discipline with a solid sense of identity. In evaluating and managing its investments, Edizione focuses on a combination of financial performance with environmental, social and governance-related factors, maintaining an open dialogue with other investors and partners in order to be consistently aligned with the relevant international best practices.

Edizione is thus an active investor,

exercising influence over its investees, including in terms of sustainability, and driving a process of improvement with the aim of creating shared value that brings together business value and social responsibility.

#### Vision

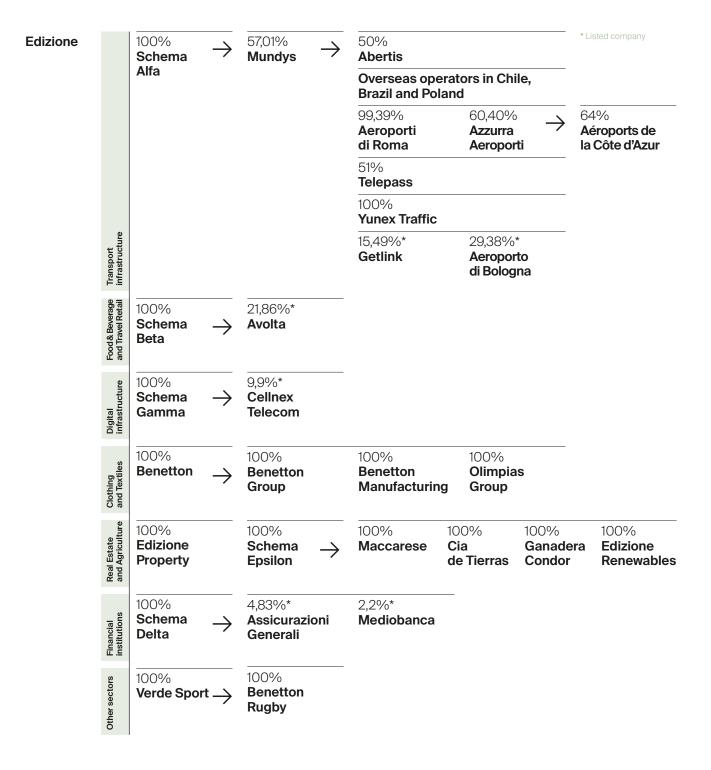
Against a highly challenging and rapidly changing backdrop, Edizione acknowledges the responsibility that comes with its position, aware of its role in helping to drive its investees' innovation and growth within the economic and social contexts in which they operate.

This is why Edizione continues to adopt a long-term approach and vision, taking into account the economic, environmental and social impacts of its activities as an active and responsible investor. Edizione firmly believes in sustainability as a strategic driver, putting the emphasis on lasting partnerships with shareholders and investees, based on a shared vision.

The renewed impetus provided by the second generation of the Benetton family has led Edizione to seek to be an even greater part of the solution in responding to the major changes and challenges to be dealt with in building a better, more sustainable and inclusive future.



Edizione SpA ("Edizione", the "Company" or the "Parent Company"), a company wholly owned by the Benetton family, holds investments in the following sectors: Transport Infrastructure, Food & Beverage and Travel Retail, Digital Infrastructure, Clothing and Textiles, Real Estate and Agriculture, Financial Institutions and Other Sectors. The simplified structure of the Group is as follows:



# History of the Group

History of the Group	o	<u>ب</u>		
Public tender offer for Atlantia and Mundys	November 2023 The combination of Autogrill and	2023	Business combination between Autogrill and Dufry Edizione transfers its stake in Autogrill to the	
Edizione and Blackstone launch a public tender offer for all of Atlantia's shares	Dufry results in the creation of Avolta.	2022	strategic business combination with Dufry, creating a new global player in the food & beverage and travel retail sector.	Sale of ASPI The investee Atlantia
they do not own. In 2023, Atlantia changes its name and becomes Mundys.		2021	a beverage and traver retain sector.	agrees to sell its entire stake in Autostrade
		2020		per l'Italia.
Cellnex ac Edizione inv	equisition vests in the Spanish	2019		Ι
company, C	Cellnex, a provider	2018		
telecommu and broadc		2017		
	-	2016		
		2015		
		2014	World Duty Free Edizione splits the travel retail	
Public tender offer for Benetton Group and reorganisation of the group		2013	business of Autogrill, creating the new listed group, World Duty Free.	
Edizione launches a public tender offer for all the shares it does not own. The group is later split ir	nto three different	2012	The entire investment is then sold in 2015.	
legal entities in 2014: Benetton (retail), Olimpias and Edizione Property (real estate).	(manufacturing)	2011		
		2010		
		2009		h
		2008	Acquisition of Media stake	
	······	2007	Edizione acquires an i of around 2% in Medi	
Investment into Aeroporti di Roma and Assid Edizione acquires a stake in Investimenti Infrast	rutture SpA,	2006		
a company that holds a significant interest in Ge (the parent company of Aeroporti di Roma). A mi is also purchased in Assicurazioni Generali, with	inority interest	2005		
to in 2022.	The stake added	2004 2003		
		2003	Investment in Telecom Italia	
Sale of the GS grou of Autostrade		2002	Edizione co-invests with Pirelli in the telecommunications company,	
Edizione exits mass of its entire stake in t	the GS group.	2000	Telecom Italia. It sells its entire stake in 2009.	
In the same year, it p stake in Autostrade The stake is further i	per l'Italia.	1999	Acquisition of Macc	27050
	of a public tender offer.	1998	and of a stake in Pire Edizione acquires the	lli
		1997	farming business from In the same year, it ac	n Iritecna.
Acquisition of a stake in Autogrill	ĺ	1996	a minority interest in F	
By purchasing a 28% interest in SME, Edizione, Leonardo Finanziaria and Mövenpick Holding		1995		
acquire stakes in the GS group and Autogrill, with the latter listed on the stock exchange		1994		
the following year.		1993		
		1992	Acquisition of Comp	
		1991	de Tierras Sud Arge Edizione acquires the	Argentinian
		1990	company operating in sector and in the bree	
Benetton IPO The Benetton group is listed on the Milan Stock Exchange.		1986		
The funds raised are used to finance Edizione's future growth and diversification.		1985		Edizione is founded
		1981		The Group Holding Company, Ragione
		1980		di G. Benetton e C. snc, the current Edizione
				SpA, is established.
		1975		
		1970		
Birth of Benetton The Benetton family				
the production and s In 1965, it becomes and opens the first E	the Benetton group	1965		
factory.		1960		
		1955		
Edizione Profile 2024		'		5

# **Consolidated financials**

#### **Group financial** highlights

(€m)	2023	2022	Change	%
Revenue	9,534	8,406	1,128	13
EBIT	2,142	1,446	696	48
Profit attributable to owners of the parent	768	1,171	(403)	(34)
Net invested capital	51,049	46,759	4,290	
Net debt	31,996	28,519	3,477	
Equity	19,053	18,240	813	
Non-controlling interests	10,961	10,607	354	
Equity attributable to owners of the parent	8,092	7,633	459	
Net Asset Value (*)	11,719	11,433	285	

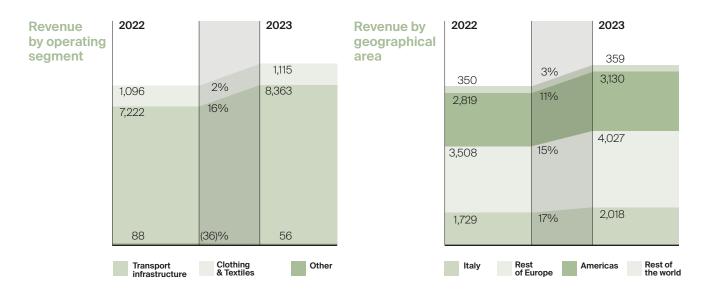
(\*) The NAV as of 31 December 2022 has been recalculated by stripping out the value of the demerged properties

to ensure a consistent basis of comparison across the two years.

# **Revenue by segment**

Reclassified consolidated statement of profit or loss

(€m)	2023	2022	Variazione	%
Revenue	9,534	8,406	1,128	13
Net operating costs	(4,435)	(3,882)	(553)	(14)
Provisions, depreciation, amortisation and impairment losses	(2,957)	(3,078)	121	(4)
Operating profit (EBIT)	2,142	1,446	696	48
Income/(Losses) from investments	209	134	75	56
Net financial income/(expenses)	(1,444)	(1,045)	(399)	38
Income tax expense	(486)	(426)	(60)	14
Profit from continuing operations	421	109	312	n.s.
Profit/(Loss) from discontinued operations and assets held for sale	889	5,183	(4,294)	(83)
Profit for the year	1,310	5,292	(3,982)	(75)
Profit attributable to non-controlling interests	542	4.121	(3,579)	(87)
Profit attributable to owners of the parent	768	1,171	(403)	(34)



# Net asset value

Breakdown			3	31.12.2023		
<b>of Edizione's NAV</b> (€m)	Company	Measurement criterion	Share as of 31.12.2023	Value (€m)	% of GAV	
Transport Infrastructure	Mundys	Fair Value	57.01%	6,287	49	
Digital Infrastructure	Cellnex	Fair Value	9.9%	2,499	19	
Food & Beverage and Travel Retail	Avolta	Fair Value	21.86%	1,155	9	
Clothing and Textiles	Benetton Group, Benetton Manufacturing and Olimpias Group	Book Value	100%	114	1	
Real Estate	Edizione Property, San Giorgio	Fair Value	100%	1,037	8	
Agriculture	Maccarese	Book Value	100%	37	0.3	
Agriculture	Argentine companies	Book Value	100%	73	0.6	
Financial Institutions	Assicurazioni Generali	Fair Value	4.83%	1,438	11	
Financial Institutions	Mediobanca	Fair Value	2.2%	206	2	
Packaging	IMA, ProMach	Fair Value	-	39	0.3	
Investment funds		Fair Value	-	49	0.4	
Sport	Verde Sport, Asolo Golf, Benetton Rugby	Book Value	100%	13	0.1	
Other	Other companies	Book Value	-	5	-	
Gross asset value ("GAV")				12,953	100	
Net debt				(1,234)		
Net asset value				11,719		

# Investment portfolio

www.mundys.com

### 2000 year of acquisition

57% stake held

# €8.6bn revenue 2023

+8,900 km of motorway infrastructure

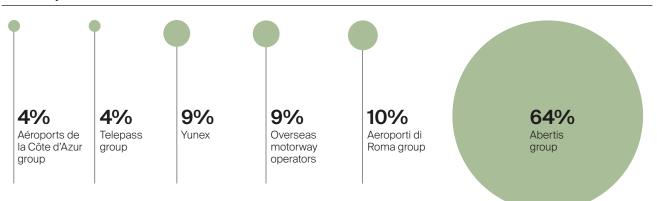
#### Revenue by channel 2023

5 airports

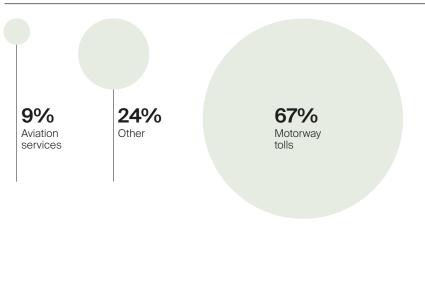
600 cities managed using ITS

**+23,600** workforce

+10m onboard units Edizione's acquisition of a stake in Mundys in 2000 marks a key step in the Group's globalisation, harnessing diversification and international partnerships to become a global leader in transport infrastructure and mobility payment systems. Innovation, sustainability and accessibility are the drivers of future growth and value creation for all stakeholders.



#### Revenue by segment 2023











# **138,000**

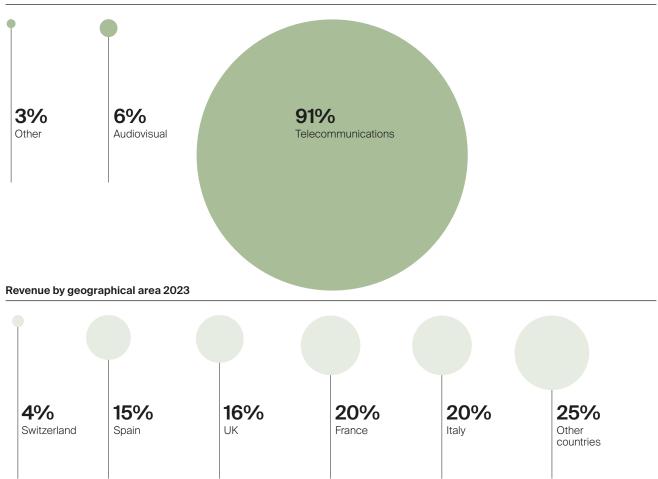
10

12 countries



In 2018, Edizione decided to invest in Cellnex, a leading European provider of wireless telecommunications and broadcasting infrastructure. In keeping with the Group's values, this investment decision was driven by global macrotrends and its ability to provide exposure to attractive prospects at international level.

Revenue by channel 2023



# Real Estate and Agriculture **Edizione Property**







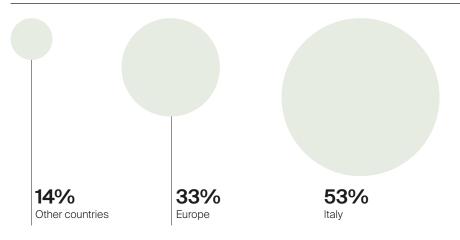
12 countries

+€1bn market value of properties



The result of a comprehensive plan to reorganise and streamline the holding company's real estate division, Edizione Property is responsible for managing Edizione's property assets.

Properties by geographical area 2023





1998 year of acquisition

100% stake held

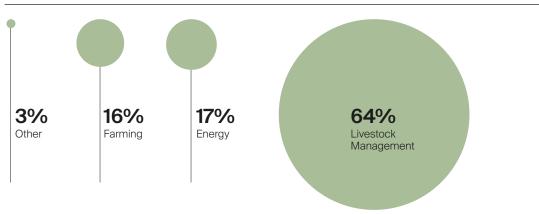


+3,000 hectares of land

+3,600 livestock

90 workforce Acquired in 1998, Maccarese represents Edizione's investment in the Italian farming sector, as part of a diversification strategy based on long-term sustainability. Edizione's investment in Azienda Agricola Maccarese, one of the largest farming businesses in Italy, reflects our belief in investing in solid companies in a sector firmly rooted in our country's cultural identity.

Revenue by channel 2023





### Real Estate and Agriculture

# Compañía de Tierras Sud Argentino

**1991** year of acquisition

100% stake held

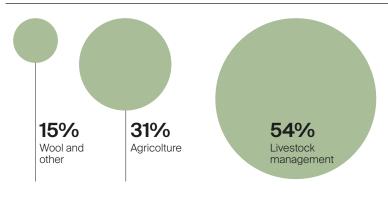




~270,000

+400 workforce In 1991, Edizione acquired Compañía de Tierras Sud Argentino SA, a leading livestock breeder and wool producer. The investment is proof of Edizione's determination and ability to deliver sustainable growth in economic, social and environmental terms.

Revenue by channel 2023





### 1995 year of Autogrill acquisition

**21.9%** stake held

73 countries



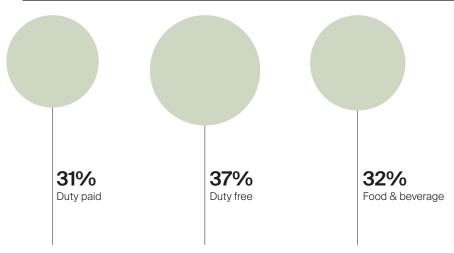
**1,000** locations



~2.3bn

Avolta operates in the Food & Beverage and Travel Retail sector, holding leadership positions in America and Europe.

#### Revenue by business line 2023



#### Revenue by geographical area 2023



www.benettongroup.com



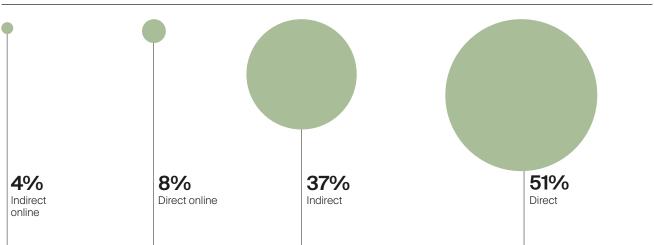
100% stake held



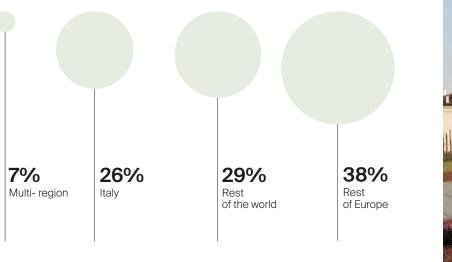


The BENETTON brand marks the beginning of the Benetton family's history in the 1950s. Known throughout the world, it has for decades been synonymous with the success of products made in Italy, standing for the values of sustainability, tradition, innovation and internationalism. A global vision and significant entrepreneurial capability are the foundations on which the Benetton family has built its success.

#### Revenue by channel 2023



#### Revenue by geographical area 2023





Clothing and Textiles Olimpias

www.olimpias.com





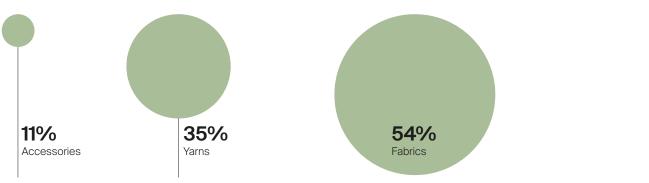
6 factories

~6m metres of textiles



Resulting from the combination of various manufacturers, Olimpias is an important player in the textile industry. In line with the Group's philosophy, in the production of clothing, Olimpias combines a close attachment to its Italian roots with a global outlook.

Revenue by category 2023





Edizione

Profile 2024

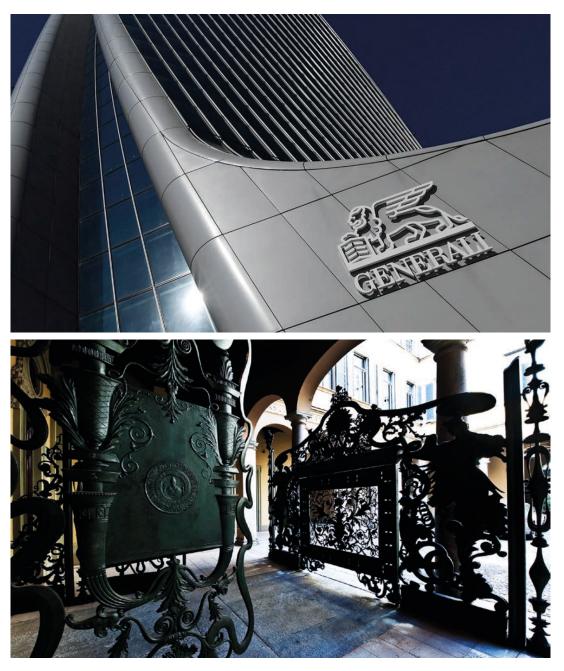
### Financial Institutions Assicurazioni Generali Mediobanca





To balance its portfolio, Edizione has also invested in the banking and insurance sectors, taking long-term positions in leading financial institutions.

Assicurazioni Generali



Mediobanca

Other unlisted activities **Verde Sport** 

www.ghirada.it

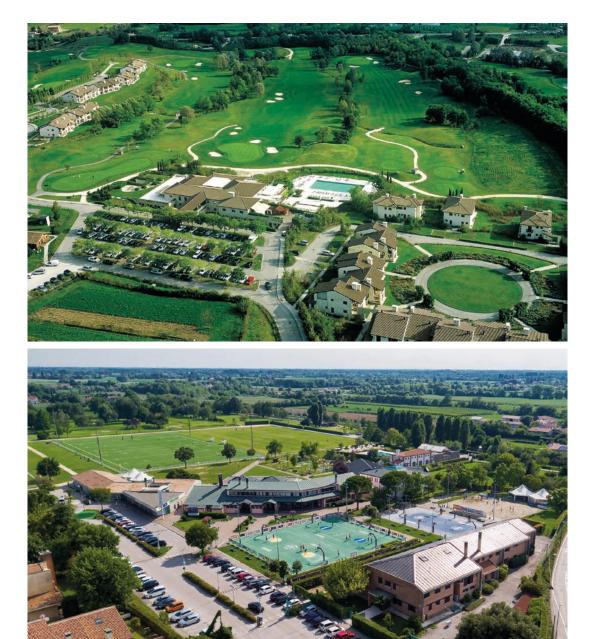


# 22 hectares La Ghirada - Città dello Sport

1,200 people using La Ghirada each day

7,000 children involved in sporting projects Since 1988, Verde Sport has been promoting sport as a way of transmitting positive values and a healthy, community-based lifestyle. Verde Sport manages La Ghirada sports centre, built by the Benetton family in 1982 and located near Treviso. The centre is always open and to everyone, offering 22 hectares of sports facilities in a healthy setting, ideal for young people and families.





La Ghirada

# Other unlisted activities **Benetton Rugby**

www.benettonrugby.it

### 15 Italian Championships

Italian Super Cups

2

**4** Italian Cups



Based on our belief in supporting local excellence, the Benetton group acquired Treviso Rugby Club in 1979. Since then, with our backing, the club has been transformed from a local team into the most successful club in the recent history of Italian rugby. Our passion for sporting values is borne out by our commitment to the youth teams and the establishment of the women's team, the Red Panthers, which has won 19 consecutive Italian championships.

#### **Benetton Rugby**



## **Investment criteria**

Edizione is an active investor, providing its investees with strategic guidance, including with regard to sustainability, and driving a process of improvement with a view to creating shared value that brings together business value and social responsibility.

Edizione continues to adopt a long-term approach and vision, taking into account the economic, environmental and social impacts of its activities as an active and responsible investor. Edizione firmly believes in sustainability as a strategic driver, which takes the shape of lasting partnerships with shareholders and investees, based on a shared vision.



# **Corporate officers**

**Board of Directors** In office until approval of the financial statements for the year ended 31 December 2024

Alessandro Benetton Chairman

Enrico Laghi Chief Executive Officer

Christian Benetton Director

Carlo Bertagnin Benetton Director

Ermanno Boffa Director

Irene Boni Director

Francesca Cornelli Director

Claudio De Conto Director

Vittorio Pignatti-Morano Campori Director

#### **Board of Statutory Auditors**

In office until approval of the financial statements for the year ended 31 December 2025

Angelo Casò Chairman

Livia Amidani Aliberti Standing Auditor

Aldo Laghi Standing Auditor

Gianluca Pivato Alternate Auditor

**Giorgio Grosso** Alternate Auditor

#### **Independent Auditor**

In office until approval of the financial statements for the year ended 31 December 2023

**Deloitte & Touche SpA** 

## Management



Christian Coco Chief Investment Officer



Massimo Fava Head of Finance



**Giovanni Corrado** Chairman Officer



Virginia Evangelista Investment Manager



Anna Manfrin Accounting Manager



Sandro Saccardi Chief Financial Officer



Valentina Martinelli Head of Financial Accounting and Compliance



Mattia Brentari Investment Director



Gianluca Banfi Investment Associate



Gaia Bagni Consolidated Reporting



Andrea Pezzangora Head of Legal and Corporate Affairs



Sara Faillaci Communication Specialist



Stefania Dotto Investment Director



Alessio Clerici Investment Associate

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# EDIZIONE